



Canadian Institute for Procurement and Materiel Management
Institut canadien d'approvisionnement et de gestion du matériel

CIPMM Agile and Innovative Procurement Symposium

Syllabus

Draft 2019-08-28

CIPMM Agile and Innovative Procurement Symposium - December 5th, 2019

AGENDA

Changing the Government of Canada...
One Procurement at a Time!

FROM	TO	EVENT
7:00 AM	8:00 AM	Registration & Breakfast
8:00 AM	8:30 AM	Welcome Remarks & Keynote Speaker Address
8:30 AM	10:00 AM	Public Sector Innovation
10:00 AM	10:30 AM	Networking Break
10:30 AM	12:00 PM	Private Sector Innovation
12:00PM	1:00 PM	Lunch & Keynote Speaker
1:00 PM	2:30 PM	Table Exercise
2:30 PM	3:30 PM	Plenary with Legal Advisor
3:30 PM	4:30 PM	Agile Procurement Debate
4:30 PM	5:00 PM	Launching of the Community Practice to Strengthen the Network of Innovators
5:00 PM	5:05 PM	Closing Remarks
5:05 PM	7:00 PM	Networking Reception

Overview of Symposium Components

1 Public Sector Innovation

- Presentations of key examples of public sector Agile Procurements by Procurement Innovators.

2 Private Sector Innovation

- Presentations of private sector methods beneficial to the design and management of an Agile Procurement process.

3 Table Exercise

- Table Exercise where Delegates will identify constraints and risks associated with Agile Procurement and find ways to address and mitigate them.

4 Plenary with Legal Advisor

- Selected Delegates to interact with Legal Advisor on the perceived risks and constraints for Agile Procurement identified during the Table Exercise.

5 Agile Procurement Debate

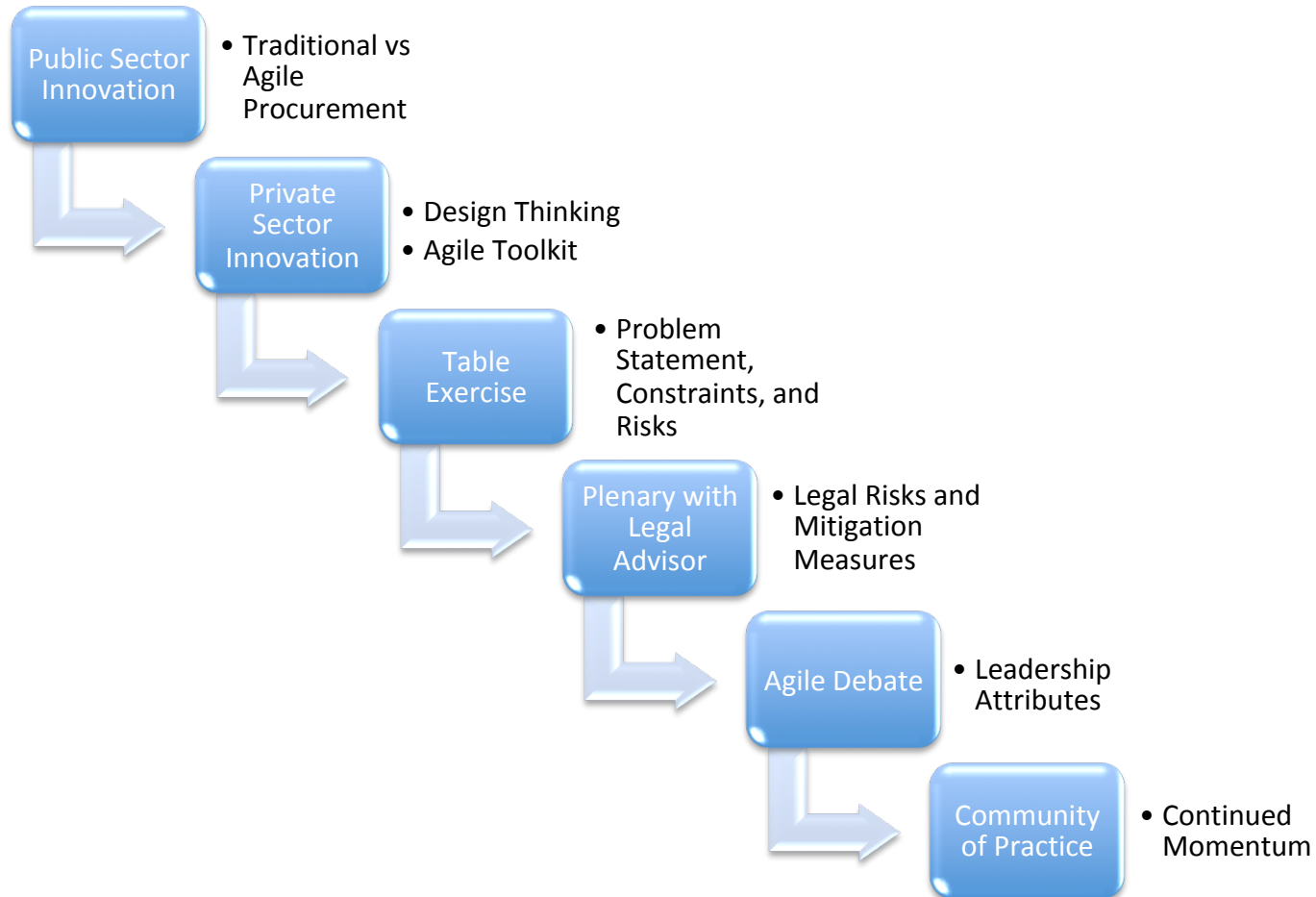
- Executives will debate about best ways to leverage leadership capacity to mitigate risks, and decrease constraints to favour the emergence of Agile Procurement.

6 Community of Practice

- Interactive discussion on the creation of a Community of Practice and the way forward.



Cognitive Workflow



Module 1 – Public Sector Innovation

Presentations Objectives:

Answer the following questions: What is Agile Procurement? What are the differences between traditional and Agile Procurement? How has Agile Procurement been implemented within the Public Sector?

Organizations Presenting	Structure of Presentations	Time Breakdown
<p>1. PSPC</p> <p>2. CRA</p> <p>3. SSC</p> <ul style="list-style-type: none">* Procurement Ecosystem* Challenge Based Solicitation	<p>Brief presentation of their Agile Procurement process</p> <p>Highlight differences between Agile and traditional Procurement</p> <p>Lessons learned</p>	<p><u>90 Minutes</u></p> <p>5 – Introduction</p> <p>20 – Presentation 1</p> <p>20 – Presentation 2</p> <p>20 – Presentation 3</p> <p>20 – Questions</p> <p>5 – Conclusion</p>

Outcome: Using real-world examples, Delegates will see how Agile Procurement has been used to solve problems in the public sector.



Module 2 – Private Sector Innovation

Presentations Objectives:

Answer the following questions: How can Design Thinking be used in Agile Procurement? How can an Agile Toolkit help identify and mitigate risks of Agile Procurement?

Proposed Topics	Structure of Presentation	Time Breakdown
<p>1. Design Thinking*</p> <p>2. Agile Toolkit*</p> <p><small>*Discussions with presenters ongoing, to be identified once confirmed*</small></p>	<p>Constraints: How to leverage Design Thinking methods to expedite the design of an Agile Procurement process?</p> <p>Risks: How to integrate elements of an Agile toolkit into government Agile Procurement?</p>	<p><u>90 Minutes</u></p> <p>5 – Introduction 30 – Presentation 1 30 – Presentation 2 20 – Questions 5 – Conclusion</p>

Outcome: Delegates will gain an understanding of tools that can be used in the design and management of Agile Procurements, and an understanding of potential constraints and risks that could be associated with Agile Procurement.



Module 3 – Table Exercise – Background Information

Problem Statements:

- Procurement is too slow
- Procurement is too bureaucratic
- Contracts do not produce the desired results

Logistics:

- ✓ Ten tables – Six Delegates per table.
- ✓ Three tables assigned to each problem statement - Nine tables in total.
- ✓ Remaining table will be resistant to change and will try to document an exhaustive list of reasons why we must not use Agile Procurement.
- ✓ Input of Delegates will be collected using Sli.do.
- ✓ Four Delegates will be invited to interact with a Legal Advisor during module four plenary with Legal Advisor.
- ✓ Proposals developed in module three will be used to populate a document to be shared with the Community of Practice.



Module 3 – Table Exercise

Table Exercise Objectives:

Answer the following questions: How can Agile be leveraged to resolve common Procurement problems? What are the possible constraints and risks and how can they be mitigated?

Table Exercise Structure

Step 1 - Introduction: Explanation of the exercise and each of the problem statements. Provide each table with a one page summary on the key components/principles of Agile Procurement.

Step 2 – Delegates work in teams on the assigned problem statement.

Step 3 – Develop a proposal that leverages Agile Procurement to address the assigned problem statement. The proposals must identify the associated risks and constraints.

Step 4 - In plenary, action items from the proposals are summarized, risks and constraints are identified.

Step 5 - Delegates prioritize the risks and constraints which will flow into Module 4.

Agenda

90 Minutes

5 – Introduction

40 – Table Discussions

40 – Interactive Reporting (Sli.do)

5 – Conclusion

Outcome: Delegates will gain hands-on experience identifying how an Agile approach and the techniques presented in module 2 can be used to solve Procurement problems.



Module 4 – Plenary with Legal Advisor

Plenary Objectives:

Answer the following questions: What are the perceived versus real legal risks of Agile Procurement? What are mitigation measures that can reduce the risk of Agile Procurement? How could we minimize the constraints in a sound legal way?

Plenary Structure

Discussion: Identified Delegates are invited to interact with a Legal Adviser from the Department of Justice Canada and present the constraints and risks associated with their proposed Agile processes. The Legal Adviser will provide legal point of view about Agile Procurement including questions asked anonymously by any symposium delegate using Sli.do.

Agenda

60 Minutes

- 5 – Introduction
- 20 – Interaction between identified Delegates and the legal adviser.
(5 minutes per identified delegate).
- 30 – Legal point of view about Agile Procurement
- 5 – Conclusion

Outcome: Delegates will deepen their understanding of legal risks associated with Agile methods and ways to mitigate them.



Module 5 – Agile Procurement Executive Debate

Executive Debate Objectives:

Answer the following questions: What leadership attributes are required to support Agile Procurement?
How can leadership mitigate risks and remove constraints in support of Agile Procurement?

Structure

Four Executives will have heard the risks and constraints identified and discussed in the Plenary.

Each Executive will explain how leadership attributes (e.g. knowledge, skills, abilities, experience, etc.) could be leveraged to address the constraints and mitigate the risks (5 minutes). During the presentation, Delegates will have the opportunity to anonymously pose questions using Sli.do. Delegates can “upvote” their favourite questions to determine in what order they are addressed by the Executives during the Question Period (20 minutes).

Agenda

60 Minutes

5 – Introduction

5 – Levent Ozmutlu, PSPC

5 – Sean Kealey, SSC

5 – Jean-Claude Azar, CRA

5 – Gail Bradshaw, TBS

20 – Questions from Delegates

5 – Conclusion

Outcome: Executives will investigate if and how leaders can create the conditions required to support Agile and other innovative Procurement methods.



Community of Practice

1

Discuss the formation of a Community of Practice and various avenues for collaboration and propagation of ideas.

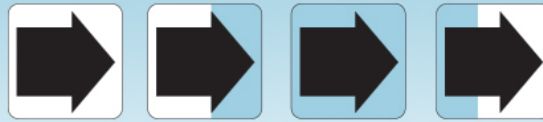
2

Identify key actions related to the creation of the Community of Practice and invite Delegates to vote on them.

3

Propose Delegates become champions that lead to the creation and initial deployment of the Community of Practice.





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Interested in Getting Involved?

Questions on the Symposium Content?

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Other inquiries?

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